

| Los Altos Hills County Fire District<br>Budget by Month<br>FY 2019/2020 | JULY             |                   | AUGUST             |                   | SEPTEMBER          |                   | OCTOBER          |                   |
|---|------------------|-------------------|--------------------|-------------------|--------------------|-------------------|------------------|-------------------|
|   | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20     | % Annual<br>Total | Budget<br>FY20     | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total |
| <b>Income:</b>  |                  |                   |                    |                   |                    |                   |                  |                   |
| Prop Taxes - Curr Secured   |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Prop Tax - Unitary  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Prop Taxes - Curr Unsecured   |                  | 0.0%              | 6,550              | 1.0%              |                    | 0.0%              | 635,350          | 97.0%             |
| Senate Bill 813   |                  | 0.0%              | 15,350             | 7.0%              | 8,768              | 4.0%              | 6,576            | 3.0%              |
| Interest - Deposits & Investment  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Property Rental   |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| HOPTR (Homeowner's Prop Tax Relief)                                     |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Other Income (Misc. Income)   |                  | 0.0%              | 100                | 20.0%             |                    | 0.0%              |                  | 0.0%              |
| Tax Revenue - Excess ERAF   |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| <b>Total Income</b>   | <b>-</b>         | <b>0.0%</b>       | <b>22,000</b>      | <b>0.2%</b>       | <b>8,768</b>       | <b>0.1%</b>       | <b>641,926</b>   | <b>5.1%</b>       |
| <b>Operating Expenses:</b>  |                  |                   |                    |                   |                    |                   |                  |                   |
| Insurance   | 3,000            | 60.0%             |                    | 0.0%              |                    | 0.0%              | 2,000            | 40.0%             |
| Commissioners Fee   |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              | 4,000            | 25.0%             |
| Office Expenses   |                  | 0.0%              | 500                | 10.0%             | 500                | 10.0%             |                  | 0.0%              |
| Professional Services - Internal  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Property Tax Admin Fee  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Publications and Legal Notices  | 125              | 1.3%              |                    | 0.0%              |                    | 0.0%              | 2,000            | 20.0%             |
| Miscellaneous/Operations Contingency                                    |                  | 0.0%              | 7,000              | 7.4%              | 7,000              | 7.4%              | 7,000            | 7.4%              |
| <b>Total Operating Expenses</b>   | <b>3,125</b>     | <b>1.3%</b>       | <b>7,500</b>       | <b>3.2%</b>       | <b>7,500</b>       | <b>3.2%</b>       | <b>15,000</b>    | <b>6.3%</b>       |
| <b>Salaries &amp; Payroll Taxes</b>                                     |                  |                   |                    |                   |                    |                   |                  |                   |
| Perm Employees - Spec. Dist.  |                  |                   |                    |                   |                    |                   |                  |                   |
| General Manager   | 11,008           | 8.3%              | 11,008             | 8.3%              | 11,008             | 8.3%              | 11,008           | 8.3%              |
| General Analyst   | 7,917            | 8.3%              | 7,917              | 8.3%              | 7,917              | 8.3%              | 7,917            | 8.3%              |
| Emergency Services Coordinator (ESC)                                    | 7,916            | 8.3%              | 7,916              | 8.3%              | 7,916              | 8.3%              | 7,916            | 8.3%              |
| <b>Total Perm Employees - Spec. Dist.</b>                               | <b>26,841</b>    | <b>8.3%</b>       | <b>26,841</b>      | <b>8.3%</b>       | <b>26,841</b>      | <b>8.3%</b>       | <b>26,841</b>    | <b>8.3%</b>       |
| Medicare Tax  | 391              | 8.3%              | 391                | 8.3%              | 391                | 8.3%              | 391              | 8.3%              |
| FICA - Spec. Dist.  | 1,666            | 8.3%              | 1,666              | 8.3%              | 1,666              | 8.3%              | 1,666            | 8.3%              |
| Unemployment - Spec. Dist.  | 500              | 37.0%             |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| <b>Total Salaries &amp; Payroll Taxes</b>                               | <b>29,398</b>    | <b>8.4%</b>       | <b>28,898</b>      | <b>8.3%</b>       | <b>28,898</b>      | <b>8.3%</b>       | <b>28,898</b>    | <b>8.3%</b>       |
| <b>Professional &amp; Specialized Services</b>                          |                  |                   |                    |                   |                    |                   |                  |                   |
| Annual Audit Charter  |                  | 0.0%              | 7,000              | 33.3%             |                    | 0.0%              | 12,500           | 59.5%             |
| Accounting Services   |                  | 0.0%              | 3,300              | 8.3%              | 3,300              | 8.3%              | 3,300            | 8.3%              |
| Outside Legal Fees  |                  | 0.0%              | 18,000             | 9.0%              | 19,000             | 9.5%              | 18,000           | 9.0%              |
| Outside Professional Services   | 2,000            | 2.1%              | 7,000              | 7.4%              | 7,000              | 7.4%              | 7,000            | 7.4%              |
| Prof. and Spec. Services Contingency                                    | 5,000            | 8.3%              | 5,000              | 8.3%              | 5,000              | 8.3%              | 5,000            | 8.3%              |
| <b>Total Professional &amp; Spec. Services</b>                          | <b>7,000</b>     | <b>1.7%</b>       | <b>40,300</b>      | <b>9.7%</b>       | <b>34,300</b>      | <b>8.3%</b>       | <b>45,800</b>    | <b>11.0%</b>      |
| <b>Contract Services</b>  |                  |                   |                    |                   |                    |                   |                  |                   |
| Central Fire District   | 399,799          | 8.1%              | 399,799            | 8.1%              | 399,799            | 8.1%              | 399,799          | 8.1%              |
| Battalion 74 Services   | 96,855           | 8.1%              | 96,855             | 8.1%              | 96,855             | 8.1%              | 96,855           | 8.1%              |
| Emergency Prep/Fire Prevention  | 500              | 2.0%              | 2,000              | 8.0%              | 2,000              | 8.0%              | 2,000            | 8.0%              |
| Extra Fire Season Staff   | 65,000           | 15.9%             | 65,000             | 15.9%             | 75,000             | 18.3%             | 65,000           | 15.9%             |
| Type 3 Fire Engine Rental   | 22,200           | 14.7%             | 23,000             | 15.2%             | 28,000             | 18.5%             | 23,000           | 15.2%             |
| Self Insurance Claim (Worker's Comp)                                    |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Contract Services Contingency   | 4,000            | 8.9%              | 4,000              | 8.9%              | 4,000              | 8.9%              | 4,000            | 8.9%              |
| <b>Total Contract Services</b>  | <b>588,354</b>   | <b>8.7%</b>       | <b>590,654</b>     | <b>8.8%</b>       | <b>605,654</b>     | <b>9.0%</b>       | <b>590,654</b>   | <b>8.8%</b>       |
| <b>Contract Services (Consultants)</b>                                  |                  |                   |                    |                   |                    |                   |                  |                   |
| Clerk   |                  | 0.0%              | 5,355              | 8.3%              | 5,355              | 8.3%              | 5,355            | 8.3%              |
| Fire Consultant   |                  | 0.0%              | 4,000              | 8.3%              | 4,000              | 8.3%              | 4,000            | 8.3%              |
| Contract Services (Consultants) Other                                   |                  | 0.0%              | 5,000              |                   | 5,000              |                   | 5,000            |                   |
| <b>Total Contract Services (Consultants)</b>                            | <b>-</b>         | <b>0.0%</b>       | <b>14,355</b>      | <b>8.8%</b>       | <b>14,355</b>      | <b>8.8%</b>       | <b>14,355</b>    | <b>8.8%</b>       |
| <b>Projects and Programs</b>  |                  |                   |                    |                   |                    |                   |                  |                   |
| Chipping Program  | 2,000            | 0.5%              | 32,000             | 8.0%              | 36,000             | 9.0%              | 40,000           | 10.0%             |
| Yard Waste Program  |                  | 0.0%              | 13,500             | 25.0%             |                    | 0.0%              |                  | 0.0%              |
| Brush Goat Program  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Buildings and Grounds   | 500              | 5.0%              | 500                | 5.0%              | 1,500              | 15.0%             | 500              | 5.0%              |
| Hydrant Repair and Maint.   | 2,500            | 6.3%              |                    | 0.0%              | 500                | 1.3%              | 500              | 1.3%              |
| Emergency Access Roads  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Tree Removal Program  | 40,000           | 1.5%              | 215,000            | 7.8%              | 275,000            | 10.0%             | 300,000          | 10.9%             |
| Fire Service Water Flow Improvements                                    | 125,000          | 4.2%              | 250,000            | 8.3%              | 250,000            | 8.3%              | 300,000          | 10.0%             |
| Fuel Reduction and Open Space   |                  | 0.0%              | 5,000              | 6.7%              | 10,000             | 13.3%             | 10,000           | 13.3%             |
| Neighborhood Grant Program  |                  | 0.0%              |                    | 0.0%              |                    | 0.0%              |                  | 0.0%              |
| Projects & Programs Oversight   | 2,000            | 4.0%              | 4,000              | 8.0%              | 4,000              | 8.0%              | 4,000            | 8.0%              |
| Projects & Programs Contingency   | 20,000           | 8.0%              | 20,000             | 8.0%              | 20,000             | 8.0%              | 20,000           | 8.0%              |
| <b>Total Projects and Programs</b>                                      | <b>192,000</b>   | <b>2.9%</b>       | <b>540,000</b>     | <b>8.1%</b>       | <b>597,000</b>     | <b>9.0%</b>       | <b>675,000</b>   | <b>10.1%</b>      |
| <b>Total Expense:</b>   | <b>819,877</b>   | <b>5.6%</b>       | <b>1,221,707</b>   | <b>8.4%</b>       | <b>1,287,707</b>   | <b>8.8%</b>       | <b>1,369,707</b> | <b>9.4%</b>       |
| <b>Net Income (Loss)</b>  | <b>(819,877)</b> |                   | <b>(1,199,707)</b> |                   | <b>(1,278,939)</b> |                   | <b>(727,781)</b> |                   |



| Los Altos Hills County Fire District<br>Budget by Month<br>FY 2019/2020 | NOVEMBER         |                   | DECEMBER         |                   | JANUARY          |                   | FEBRUARY         |                   |
|---|------------------|-------------------|------------------|-------------------|------------------|-------------------|------------------|-------------------|
|   | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total |
| <b>Income:</b>  |                  |                   |                  |                   |                  |                   |                  |                   |
| Prop Taxes - Curr Secured   | 1,695,085        | 15.0%             | 2,825,140        | 25.0%             | 1,695,085        | 15.0%             |                  | 0.0%              |
| Prop Tax - Unitary  |                  | 0.0%              | 21,560           | 40.0%             | 5,930            | 11.0%             |                  | 0.0%              |
| Prop Taxes - Curr Unsecured   |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Senate Bill 813   | 10,960           | 5.0%              | 19,728           | 9.0%              | 39,456           | 18.0%             | 15,344           | 7.0%              |
| Interest - Deposits & Investment  | 40,000           | 13.3%             | 25,000           | 8.3%              |                  | 0.0%              | 50,000           | 16.7%             |
| Property Rental   |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| HOPTR (Homeowner's Prop Tax Relief)                                     |                  | 0.0%              | 6,500            | 15.1%             | 15,000           | 34.9%             |                  | 0.0%              |
| Other Income (Misc. Income)   | 100              | 20.0%             |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Tax Revenue - Excess ERAF   |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| <b>Total Income</b>   | <b>1,746,145</b> | <b>13.9%</b>      | <b>2,897,928</b> | <b>23.0%</b>      | <b>1,755,471</b> | <b>13.9%</b>      | <b>65,344</b>    | <b>0.5%</b>       |
| <b>Operating Expenses:</b>  |                  |                   |                  |                   |                  |                   |                  |                   |
| Insurance   |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Commissioners Fee   |                  | 0.0%              |                  | 0.0%              | 4,000            | 25.0%             |                  | 0.0%              |
| Office Expenses   | 500              | 10.0%             | 500              | 10.0%             | 500              | 10.0%             | 500              | 10.0%             |
| Professional Services - Internal  |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Property Tax Admin Fee  |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Publications and Legal Notices  |                  | 0.0%              | 2,000            | 20.0%             | 500              | 5.0%              | 500              | 5.0%              |
| Miscellaneous/Operations Contingency                                    | 7,000            | 7.4%              | 8,000            | 8.4%              | 8,000            | 8.4%              | 8,000            | 8.4%              |
| <b>Total Operating Expenses</b>   | <b>7,500</b>     | <b>3.2%</b>       | <b>10,500</b>    | <b>4.4%</b>       | <b>13,000</b>    | <b>5.5%</b>       | <b>9,000</b>     | <b>3.8%</b>       |
| <b>Salaries &amp; Payroll Taxes</b>                                     |                  |                   |                  |                   |                  |                   |                  |                   |
| Perm Employees - Spec. Dist.  |                  |                   |                  |                   |                  |                   |                  |                   |
| General Manager   | 11,008           | 8.3%              | 11,008           | 8.3%              | 11,008           | 8.3%              | 11,008           | 8.3%              |
| General Analyst   | 7,917            | 8.3%              | 7,917            | 8.3%              | 7,917            | 8.3%              | 7,917            | 8.3%              |
| Emergency Services Coordinator (ESC)                                    | 7,917            | 8.3%              | 7,917            | 8.3%              | 7,917            | 8.3%              | 7,917            | 8.3%              |
| <b>Total Perm Employees - Spec. Dist.</b>                               | <b>26,842</b>    | <b>8.3%</b>       | <b>26,842</b>    | <b>8.3%</b>       | <b>26,842</b>    | <b>8.3%</b>       | <b>26,842</b>    | <b>8.3%</b>       |
| Medicare Tax  | 392              | 8.3%              | 392              | 8.3%              | 392              | 8.3%              | 392              | 8.3%              |
| FICA - Spec. Dist.  | 1,667            | 8.3%              | 1,667            | 8.3%              | 1,667            | 8.3%              | 1,667            | 8.3%              |
| Unemployment - Spec. Dist.  |                  | 0.0%              |                  | 0.0%              | 850              | 63.0%             |                  | 0.0%              |
| <b>Total Salaries &amp; Payroll Taxes</b>                               | <b>28,901</b>    | <b>8.3%</b>       | <b>28,901</b>    | <b>8.3%</b>       | <b>29,751</b>    | <b>8.5%</b>       | <b>28,901</b>    | <b>8.3%</b>       |
| <b>Professional &amp; Specialized Services</b>                          |                  |                   |                  |                   |                  |                   |                  |                   |
| Annual Audit Charter  |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Accounting Services   | 3,300            | 8.3%              | 3,300            | 8.3%              | 3,300            | 8.3%              | 3,300            | 8.3%              |
| Outside Legal Fees  | 16,000           | 8.0%              | 16,000           | 8.0%              | 15,000           | 7.5%              | 16,000           | 8.0%              |
| Outside Professional Services   | 7,000            | 7.4%              | 8,000            | 8.4%              | 8,000            | 8.4%              | 8,000            | 8.4%              |
| Prof. and Spec. Services Contingency                                    | 5,000            | 8.3%              | 5,000            | 8.3%              | 5,000            | 8.3%              | 5,000            | 8.3%              |
| <b>Total Professional &amp; Spec. Services</b>                          | <b>31,300</b>    | <b>7.5%</b>       | <b>32,300</b>    | <b>7.8%</b>       | <b>31,300</b>    | <b>7.5%</b>       | <b>32,300</b>    | <b>7.8%</b>       |
| <b>Contract Services</b>  |                  |                   |                  |                   |                  |                   |                  |                   |
| Central Fire District   | 399,799          | 8.1%              | 399,799          | 8.1%              | 419,789          | 8.5%              | 419,789          | 8.5%              |
| Battalion 74 Services   | 96,855           | 8.1%              | 96,855           | 8.1%              | 101,698          | 8.5%              | 101,698          | 8.5%              |
| Emergency Prep/Fire Prevention  | 2,000            | 8.0%              | 2,000            | 8.0%              | 2,000            | 8.0%              | 2,000            | 8.0%              |
| Extra Fire Season Staff   | 35,000           | 8.6%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Type 3 Fire Engine Rental   | 13,000           | 8.6%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Self Insurance Claim (Worker's Comp)                                    | 250              | 25.0%             |                  | 0.0%              |                  | 0.0%              | 250              | 25.0%             |
| Contract Services Contingency   | 4,000            | 8.9%              | 4,000            | 8.9%              | 3,000            | 6.7%              | 3,000            | 6.7%              |
| <b>Total Contract Services</b>  | <b>550,904</b>   | <b>8.2%</b>       | <b>502,654</b>   | <b>7.5%</b>       | <b>526,487</b>   | <b>7.8%</b>       | <b>526,737</b>   | <b>7.8%</b>       |
| <b>Contract Services (Consultants)</b>                                  |                  |                   |                  |                   |                  |                   |                  |                   |
| Clerk   | 5,355            | 8.3%              | 5,355            | 8.3%              | 5,355            | 8.3%              | 5,355            | 8.3%              |
| Fire Consultant   | 4,000            | 8.3%              | 4,000            | 8.3%              | 4,000            | 8.3%              | 4,000            | 8.3%              |
| Contract Services (Consultants) Other                                   | 2,500            |                   | 2,500            |                   | 2,500            |                   | 2,500            |                   |
| <b>Total Contract Services (Consultants)</b>                            | <b>11,855</b>    | <b>7.3%</b>       | <b>11,855</b>    | <b>7.3%</b>       | <b>11,855</b>    | <b>7.3%</b>       | <b>11,855</b>    | <b>7.3%</b>       |
| <b>Projects and Programs</b>  |                  |                   |                  |                   |                  |                   |                  |                   |
| Chipping Program  | 30,000           | 7.5%              | 30,000           | 7.5%              | 28,000           | 7.0%              | 30,000           | 7.5%              |
| Yard Waste Program  |                  | 0.0%              | 13,500           | 25.0%             |                  | 0.0%              |                  | 0.0%              |
| Brush Goat Program  |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Buildings and Grounds   | 2,000            | 20.0%             | 500              | 5.0%              | 500              | 5.0%              | 1,500            | 15.0%             |
| Hydrant Repair and Maint.   | 5,000            | 12.5%             | 5,000            | 12.5%             | 10,000           | 25.0%             | 5,500            | 13.8%             |
| Emergency Access Roads  |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |                  | 0.0%              |
| Tree Removal Program  | 300,000          | 10.9%             | 250,000          | 9.1%              | 200,000          | 7.3%              | 200,000          | 7.3%              |
| Fire Service Water Flow Improvements                                    | 300,000          | 10.0%             | 250,000          | 8.3%              | 150,000          | 5.0%              | 100,000          | 3.3%              |
| Fuel Reduction and Open Space   | 10,000           | 13.3%             | 5,000            | 6.7%              |                  | 0.0%              |                  | 0.0%              |
| Neighborhood Grant Program  |                  | 0.0%              |                  | 0.0%              | 500              | 10.0%             | 500              | 10.0%             |
| Projects & Programs Oversight   | 4,000            | 8.0%              | 4,000            | 8.0%              | 4,000            | 8.0%              | 4,000            | 8.0%              |
| Projects & Programs Contingency   | 17,500           | 7.0%              | 17,500           | 7.0%              | 17,500           | 7.0%              | 17,500           | 7.0%              |
| <b>Total Projects and Programs</b>                                      | <b>668,500</b>   | <b>10.0%</b>      | <b>575,500</b>   | <b>8.6%</b>       | <b>410,500</b>   | <b>6.2%</b>       | <b>359,000</b>   | <b>5.4%</b>       |
| <b>Total Expense:</b>   | <b>1,298,960</b> | <b>8.9%</b>       | <b>1,161,710</b> | <b>8.0%</b>       | <b>1,022,893</b> | <b>7.0%</b>       | <b>967,793</b>   | <b>6.6%</b>       |
| <b>Net Income (Loss)</b>  | <b>447,185</b>   |                   | <b>1,736,218</b> |                   | <b>732,578</b>   |                   | <b>(902,449)</b> |                   |



| Los Altos Hills County Fire District<br>Budget by Month<br>FY 2019/2020 | MARCH            |                   | APRIL            |                   | MAY                |                   | JUNE             |                   | Total Budget<br>FY20 |
|---|------------------|-------------------|------------------|-------------------|--------------------|-------------------|------------------|-------------------|----------------------|
|   | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total | Budget<br>FY20     | % Annual<br>Total | Budget<br>FY20   | % Annual<br>Total |                      |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Income:</b>  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Prop Taxes - Curr Secured   | 1,130,055        | 10.0%             | 2,881,642        | 25.5%             |                    | 0.0%              | 1,073,550        | 9.5%              | 11,300,557           |
| Prop Tax - Unitary  |                  | 0.0%              | 26,410           | 49.0%             |                    | 0.0%              |                  | 0.0%              | 53,900               |
| Prop Taxes - Curr Unsecured   |                  | 0.0%              | 13,100           | 2.0%              |                    | 0.0%              |                  | 0.0%              | 655,000              |
| Senate Bill 813   | 17,536           | 8.0%              | 26,304           | 12.0%             | 35,072             | 16.0%             | 24,106           | 11.0%             | 219,200              |
| Interest - Deposits & Investment  | 15,000           | 5.0%              |                  | 0.0%              | 20,000             | 6.7%              | 150,000          | 50.0%             | 300,000              |
| Property Rental   |                  | 0.0%              | 1,500            | 33.3%             | 1,500              | 33.3%             | 1,500            | 33.3%             | 4,500                |
| HOPTR (Homeowner's Prop Tax Relief)                                     |                  | 0.0%              |                  | 0.0%              | 15,000             | 34.9%             | 6,500            | 15.1%             | 43,000               |
| Other Income (Misc. Income)   |                  | 0.0%              |                  | 0.0%              | 100                | 20.0%             | 200              | 40.0%             | 500                  |
| Tax Revenue - Excess ERAF   |                  | 0.0%              |                  | 0.0%              |                    | 0.0%              | 29,000           | 100.0%            | 29,000               |
| <b>Total Income</b>   | <b>1,162,591</b> | <b>9.2%</b>       | <b>2,948,956</b> | <b>23.4%</b>      | <b>71,672</b>      | <b>0.6%</b>       | <b>1,284,856</b> | <b>10.2%</b>      | <b>12,605,657</b>    |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Operating Expenses:</b>  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Insurance   |                  | 0.0%              |                  | 0.0%              |                    | 0.0%              |                  | 0.0%              | 5,000                |
| Commissioners Fee   |                  | 0.0%              | 4,000            | 25.0%             |                    | 0.0%              | 4,000            | 25.0%             | 16,000               |
| Office Expenses   |                  | 0.0%              | 500              | 10.0%             | 500                | 10.0%             | 1,000            | 20.0%             | 5,000                |
| Professional Services - Internal  |                  | 0.0%              |                  | 0.0%              |                    | 0.0%              | 231              | 100.0%            | 231                  |
| Property Tax Admin Fee  |                  | 0.0%              | 105,000          | 99.1%             |                    | 0.0%              | 1,000            | 0.9%              | 106,000              |
| Publications and Legal Notices  | 2,000            | 20.0%             | 875              | 8.8%              |                    | 0.0%              | 2,000            | 20.0%             | 10,000               |
| Miscellaneous/Operations Contingency                                    | 9,000            | 9.5%              | 9,000            | 9.5%              | 9,000              | 9.5%              | 16,000           | 16.8%             | 95,000               |
| <b>Total Operating Expenses</b>   | <b>11,000</b>    | <b>4.6%</b>       | <b>119,375</b>   | <b>50.3%</b>      | <b>9,500</b>       | <b>4.0%</b>       | <b>24,231</b>    | <b>10.2%</b>      | <b>237,231</b>       |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Salaries &amp; Payroll Taxes</b>                                     |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Perm Employees - Spec. Dist.  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| General Manager   | 11,009           | 8.3%              | 11,009           | 8.3%              | 11,009             | 8.3%              | 11,009           | 8.3%              | 132,100              |
| General Analyst   | 7,916            | 8.3%              | 7,916            | 8.3%              | 7,916              | 8.3%              | 7,916            | 8.3%              | 95,000               |
| Emergency Services Coordinator (ESC)                                    | 7,917            | 8.3%              | 7,917            | 8.3%              | 7,917              | 8.3%              | 7,917            | 8.3%              | 95,000               |
| <b>Total Perm Employees - Spec. Dist.</b>                               | <b>26,842</b>    | <b>8.3%</b>       | <b>26,842</b>    | <b>8.3%</b>       | <b>26,842</b>      | <b>8.3%</b>       | <b>26,842</b>    | <b>8.3%</b>       | <b>322,100</b>       |
| Medicare Tax  | 392              | 8.3%              | 392              | 8.3%              | 392                | 8.3%              | 392              | 8.3%              | 4,700                |
| FICA - Spec. Dist.  | 1,667            | 8.3%              | 1,667            | 8.3%              | 1,667              | 8.3%              | 1,667            | 8.3%              | 20,000               |
| Unemployment - Spec. Dist.  |                  | 0.0%              |                  | 0.0%              |                    | 0.0%              |                  | 0.0%              | 1,350                |
| <b>Total Salaries &amp; Payroll Taxes</b>                               | <b>28,901</b>    | <b>8.3%</b>       | <b>28,901</b>    | <b>8.3%</b>       | <b>28,901</b>      | <b>8.3%</b>       | <b>28,901</b>    | <b>8.3%</b>       | <b>348,150</b>       |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Professional &amp; Specialized Services</b>                          |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Annual Audit Charter  | 1,500            | 7.1%              |                  | 0.0%              |                    | 0.0%              |                  | 0.0%              | 21,000               |
| Accounting Services   | 3,300            | 8.3%              | 3,300            | 8.3%              | 3,300              | 8.3%              | 6,600            | 16.7%             | 39,600               |
| Outside Legal Fees  | 16,000           | 8.0%              | 16,000           | 8.0%              | 16,000             | 8.0%              | 34,000           | 17.0%             | 200,000              |
| Outside Professional Services   | 8,000            | 8.4%              | 8,000            | 8.4%              | 9,000              | 9.5%              | 16,000           | 16.8%             | 95,000               |
| Prof. and Spec. Services Contingency                                    | 5,000            | 8.3%              | 5,000            | 8.3%              | 5,000              | 8.3%              | 5,000            | 8.3%              | 60,000               |
| <b>Total Professional &amp; Spec. Services</b>                          | <b>33,800</b>    | <b>8.1%</b>       | <b>32,300</b>    | <b>7.8%</b>       | <b>33,300</b>      | <b>8.0%</b>       | <b>61,600</b>    | <b>14.8%</b>      | <b>415,600</b>       |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Contract Services</b>  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Central Fire District   | 419,789          | 8.5%              | 419,789          | 8.5%              | 419,789            | 8.5%              | 419,789          | 8.5%              | 4,917,528            |
| Battalion 74 Services   | 101,698          | 8.5%              | 101,698          | 8.5%              | 101,698            | 8.5%              | 101,697          | 8.5%              | 1,191,317            |
| Emergency Prep/Fire Prevention  | 2,000            | 8.0%              | 2,000            | 8.0%              | 2,000              | 8.0%              | 4,500            | 18.0%             | 25,000               |
| Extra Fire Season Staff   |                  | 0.0%              |                  | 0.0%              | 38,000             | 9.3%              | 66,302           | 16.2%             | 409,302              |
| Type 3 Fire Engine Rental   |                  | 0.0%              |                  | 0.0%              | 18,000             | 11.9%             | 24,000           | 15.9%             | 151,200              |
| Self Insurance Claim (Worker's Comp)                                    |                  | 0.0%              |                  | 0.0%              | 250                | 25.0%             | 250              | 25.0%             | 1,000                |
| Contract Services Contingency   | 3,000            | 6.7%              | 4,000            | 8.9%              | 4,000              | 8.9%              | 4,000            | 8.9%              | 45,000               |
| <b>Total Contract Services</b>  | <b>526,487</b>   | <b>7.8%</b>       | <b>527,487</b>   | <b>7.8%</b>       | <b>583,737</b>     | <b>8.7%</b>       | <b>620,538</b>   | <b>9.2%</b>       | <b>6,740,347</b>     |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Contract Services (Consultants)</b>                                  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Clerk   | 5,355            | 8.3%              | 5,355            | 8.3%              | 5,355              | 8.3%              | 10,710           | 16.7%             | 64,260               |
| Fire Consultant   | 4,000            | 8.3%              | 4,000            | 8.3%              | 4,000              | 8.3%              | 8,000            | 16.7%             | 48,000               |
| Contract Services (Consultants) Other                                   | 5,000            |                   | 5,000            |                   | 5,000              |                   | 10,000           |                   | 50,000               |
| <b>Total Contract Services (Consultants)</b>                            | <b>14,355</b>    | <b>8.8%</b>       | <b>14,355</b>    | <b>8.8%</b>       | <b>14,355</b>      | <b>8.8%</b>       | <b>28,710</b>    | <b>17.7%</b>      | <b>162,260</b>       |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Projects and Programs</b>  |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| Chipping Program  | 36,000           | 9.0%              | 36,000           | 9.0%              | 36,000             | 9.0%              | 64,000           | 16.0%             | 400,000              |
| Yard Waste Program  |                  | 0.0%              | 13,500           | 25.0%             |                    | 0.0%              | 13,500           | 25.0%             | 54,000               |
| Brush Goat Program  |                  | 0.0%              |                  | 0.0%              |                    | 0.0%              | 20,000           | 100.0%            | 20,000               |
| Buildings and Grounds   | 500              | 5.0%              | 500              | 5.0%              | 500                | 5.0%              | 1,000            | 10.0%             | 10,000               |
| Hydrant Repair and Maint.   | 3,000            | 7.5%              | 2,000            | 5.0%              | 1,000              | 2.5%              | 5,000            | 12.5%             | 40,000               |
| Emergency Access Roads  | 500              | 25.0%             | 500              | 25.0%             | 500                | 25.0%             | 500              | 25.0%             | 2,000                |
| Tree Removal Program  | 175,000          | 6.4%              | 175,000          | 6.4%              | 175,000            | 6.4%              | 445,000          | 16.2%             | 2,750,000            |
| Fire Service Water Flow Improvements                                    | 200,000          | 6.7%              | 200,000          | 6.7%              | 200,000            | 6.7%              | 675,000          | 22.5%             | 3,000,000            |
| Fuel Reduction and Open Space   | 5,000            | 6.7%              | 5,000            | 6.7%              | 5,000              | 6.7%              | 20,000           | 26.7%             | 75,000               |
| Neighborhood Grant Program  | 500              | 10.0%             | 500              | 10.0%             | 500                | 10.0%             | 2,500            | 50.0%             | 5,000                |
| Projects & Programs Oversight   | 5,000            | 10.0%             | 5,000            | 10.0%             | 5,000              | 10.0%             | 5,000            | 10.0%             | 50,000               |
| Projects & Programs Contingency   | 20,000           | 8.0%              | 20,000           | 8.0%              | 20,000             | 8.0%              | 40,000           | 16.0%             | 250,000              |
| <b>Total Projects and Programs</b>                                      | <b>445,500</b>   | <b>6.7%</b>       | <b>458,000</b>   | <b>6.9%</b>       | <b>443,500</b>     | <b>6.7%</b>       | <b>1,291,500</b> | <b>19.4%</b>      | <b>6,656,000</b>     |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Total Expense:</b>   | <b>1,060,043</b> | <b>7.3%</b>       | <b>1,180,418</b> | <b>8.1%</b>       | <b>1,113,293</b>   | <b>7.6%</b>       | <b>2,055,480</b> | <b>14.1%</b>      | <b>14,559,588</b>    |
|   |                  |                   |                  |                   |                    |                   |                  |                   |                      |
| <b>Net Income (Loss)</b>  | <b>102,548</b>   |                   | <b>1,768,538</b> |                   | <b>(1,041,621)</b> |                   | <b>(770,624)</b> |                   | <b>(1,953,931)</b>   |