MEMORANDUM REPORT

Meeting Date: October 20, 2020

TO: Los Altos Hills County Fire District Commission

CC: General Manager Logan
     Captain Gluhan
     Special Projects Consultant Henricks

PREPARED BY: Facilitator Marcie Scott, Municipal Resource Group (MRG)

SUBJECT: Consideration of Revised Goals & Objectives for Successor Strategic Plan 2020-2022

Background:
The Commission initiated development in March 2020 of a Successor Strategic Plan to guide District decisions and actions for the next two years. COVID-19 required modification to the approach for strategic planning. The existing Strategic Plan 2015-2020 has informed modification of the District’s organization structure to support the development and management of programming, such as reducing hazardous fuel (vegetation), educating residents on measures to protect their homes and families from fire, and general emergency preparedness. The Forward-Looking Community Resiliency Chart (Attachment A) illustrates the District’s current programs.

The Commission and public participated in a review and discussion of components of the Successor Strategic Plan at two community meetings on August 6 and 13, a Regular Commission meeting on September 15th and a Special Commission Meeting on October 1st. The following week, over 135 District residents provided public comment to the Santa Clara County Board of Supervisors about their desire to maintain programs and services provided by the District, specifically recognizing the value of local knowledge and proximity of the Commission members to critical issues facing residents.

Review of recent public and stakeholder input identified the following key areas as critical priorities for the District:

- Integrated hazardous fuel reduction
- Hydrant placement and repair, hydrant fireflow
- Continue building regional relationships to find solutions to shared challenges
- Continue providing resources for residents: programs to help create defensible space, Home Ignition Zone Surveys, brush chipping and debris removal, education and
preparedness programs, warning systems and communication tools, strengthening LAH CERT volunteer capacity, and training in coordination with the Emergency Communications Committee and HAM operators

Revised Goals & Objectives for Commission Consideration
Before you tonight is review of proposed Goals & Objectives. The Successor Strategic Plan builds upon current programs, with specific objectives to enhance current programming, identify outreach opportunities, and leverage technology to advance the District’s mission within the guidelines established by the County Management Audit recommendations. A revised table of proposed Goals & Objectives is attached to this Memorandum (Attachment B).

Following discussion and edits to the Goals & Objectives, the Successor Strategic Plan will be prepared with the final version of Goals & Objectives. An additional Special Commission meeting may be scheduled on Tuesday, October 27th at 7:00 pm if the Commission wishes. Otherwise the complete Successor Strategic Plan 2020-2022 will be placed on the agenda for review and adoption at the next Regular Commission meeting on November 17, 2020.

Attachments:
(A) Forward-Looking Community Resiliency Chart
(B) Revised Goals & Objectives dated 10/20/20