

Goal	1. Engage Community and partners to review and update the LAHCFD Community Wildfire Protection Program (CWPP) Annex 4 and Addendum for Residents Annex 4 is our local CWPP which describes wildfire hazards and mitigation measures to meet our community's unique local, social and ecological characteristics. We are updating these guiding documents periodically to conform to current fire science knowledge and capture lessons learned from increasingly severe wildfire occurrences.	2. Align District operations with County-wide fire protection goals and County recommendations As a Dependent District of the County, the LAHCFD operates within parameters established by the County and participates in the County and LAFCO County-wide fire protection studies as a regional partner.	3. Mitigate risk and build community resiliency through integrated hazardous fuel reduction, protection and prevention programs As illustrated in the Forward Looking Resiliency Chart, fund, create and implement programs based on fire science, CWPP/Annex 4 and the annual budget to enhance community resiliency, educate District residents and reduce community hazards.	4. Develop policies and processes for management of District's water systems of hydrant and hydrant infrastructure for protection of property, life-safety & support of fire suppression systems Continually improve community fire protection through District's water system of 540 hydrants and infrastructure; develop a studied approach to issues related to District-owned hydrants and hydrant infrastructure.	5. Deliver community services that support emergency response and build programs of outreach, communication, education and regional benefits Collaborate with regional partners to strengthen community resilience, transparency and effectiveness of local government programs. Continue to identify opportunities to use District resources to benefit a broader regional area in support of common interests.	6. Adapt organization and allocate resources to promote stability and sustainability of the District to continue its operations as a valued local Special District. Optimize organizational structure to align with the District's Mission and Goals; utilize available resources and adapt to a regional approach for community resiliency.
Objectives	 a. Develop a timeline for action steps for a public process with stakeholders and community members b. Identify experts and resources to be consulted during this process c. Research and hold meetings with experts 	a. Reporting process to County: Adhere to County Mgmt Audit recommendations, prepare & deliver monthly reports to County Committees and Mgmt Audit Division b. Participate in LAFCO county-wide fire services review and	 a. Identify high fire risk areas; initiate collaborative solutions with regional partners and SCCFD Target roadside fuel reduction Target open space fuel reduction Enhance vegetation management b. Continue to partner with regional organizations to support Home Ignition Zone (HIZ) surveys of properties and provide action 	a. Develop policies and guidelines for hydrant and infrastructure location, replacements and additions; and evaluate pipeline resiliency when opportunities for improvements occur in coordination with County Central Fire,	 a. Explore joint projects with neighboring agencies that affect our overlapping and adjacent service areas to provide resilience from wildfire and other disasters b. Support, encourage and revitalize Los Altos Hills Community Emergency Response Team (CERT) Program c. Support, encourage and revitalize Amateur Radio operator activities 	a. Participate in LAFCO county-wide fire protection services review and County comprehensive review of fire services study; evaluate structure in context of these proceedings b. Provide resources to maintain a sustainable

Summary Chart of Six Strategic Plan Goals 2021-2022



- and resources to identify current best practices for CWPP
- d. Collaborate with Central Fire Dept personnel to align Annex 4 CWPP with County regional fire protection plan
- e. Upon completion of CWPP Annex 4, revise Addendum Guide for Residents
- f. Create a communication plan for residents and stakeholders to educate those who live in and work with the District to understand the revised CWPP Annex 4
- g. Obtain updated maps, integrate into GIS mapping

- County comprehensive review of fire services
- c. Establish District records in a manner consistent with County policies and procedures for record management systems and retention schedules
- d. Work with County
 Counsel to identify
 District parameters for
 capital expenditures
 and any other
 requirements for
 allocation of District
 resources
 - Conform to County procurement policies, procedures and State requirements under the public contracting codes

- items for life and property fire safety
- c. Consider incentives, consistent with CWPP and County Mgmt Audit, to reduce fire fuel load and to motivate property hygiene and home hardening against fire danger
- d. Create certificate of completion for HIZ participants to provide to their homeowner's insurance carrier
- e. Use technology to strategically target fuel mitigation program delivery (GIS for brush chipping, shaded fuel breaks)
- f. Seek resident, vendor, staff and volunteer input for continuous improvement feedback to create, enhance and expand programs

- engineering consultants and water purveyors
- b. Develop hydrant and infrastructure mapping and asset identification system utilizing GIS
- c. Supplement local and regional fire suppression capabilities through funding of portable pumper vehicle

- d. Support and maintain the ARK and emergency supply containers and equipment
- e. Plan and host evacuation drills
- Continue using existing communication tools, including social media, while evaluating new technology and regional resources to educate community and align outreach communications with neighboring agencies
- g. Expand outreach by evaluating new opportunities to drive community to website to find current updates and critical information
- h. Continue to assess early notification advisories and ways to improve participation by District residents

- administration to meet District operational needs
- c. Develop efficiencies for administration through utilization of County Departments to augment staff expertise and capacity
- d. Create succession plan to support continuity in staffing
- e. Ensure budget decisions are consistent with Strategic Plan and fiscally sustainable
- f. Identify adequate space for training, District meetings and District assets
- g. Explore opportunities for grant funding to augment District services
- h. Repurpose use of
 District parcel to
 expand fire
 protection response
 capability for local
 and regional benefit